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## ALTERNATIVE DISPUTE RESOLUTION MECHANISM IN INDIA: LIMITATIONS AND RECOMMENDATIONS

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#### I. ABSTRACT

Alternative Dispute Resolution (ADR) mechanisms have gained significant importance in India as an alternative to traditional litigation methods for resolving disputes. This research paper aims to critically analyze the effectiveness of ADR mechanisms in the Indian context and highlight their advantages and limitations. The paper begins by providing an overview of the ADR mechanisms commonly used in India including negotiation mediation arbitration and conciliation. It explores the legal framework governing ADR in the country with specific emphasis on the Arbitration and Conciliation Act of 1996 and the Mediation and Conciliation Rules of 2004. Firstly, it evaluates the accessibility of ADR mechanisms and analyzes whether they provide a cost-effective and timeefficient alternative to litigation. Secondly the paper explores the level of awareness and acceptance of ADR among various stakeholders including legal professionals, judges and litigants. It also delves into the role played by the Indian judiciary in promoting ADR and reducing the burden on courts. Additionally, the research paper critically evaluates the efficiency and enforceability of ADR outcomes in India. It analyzes the credibility and impartiality of ADR practitioners the quality of their training and accreditation and the enforceability of ADR awards and settlements. Furthermore, the paper considers the role of technology in supporting ADR processes and the potential challenges associated with its implementation. The paper also highlights the advantages of ADR mechanisms in India such as confidentiality flexibility and preserving relationships between parties. Lastly, the research paper identifies certain limitations and challenges that hinder the widespread adoption of ADR mechanisms in India. These include a lack of awareness and education resistance from certain sections of the legal community inconsistent judicial support and the need for a robust infrastructure to support ADR processes. This research paper provides a comprehensive analysis of the alternative dispute resolution mechanisms in India exploring their

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effectiveness advantages limitations and the challenges they face.

#### II. KEYWORDS

Alternative Dispute Resolution, Mechanism, Negotiation, Conciliation, Mediation, Arbitration, ADR, Lok Adalat.

#### III. INTRODUCTION

The Indian legal system is renowned for its complex and time-consuming dispute resolution process which primarily relies on traditional litigation through the courts. However, over the years it has become increasingly evident that the traditional method of resolving disputes may not always be the most efficient or cost-effective approach. This realization has led to the development and adoption of Alternative Dispute Resolution (ADR) mechanisms in India. Alternative Dispute Resolution encompasses a range of approaches such as negotiation mediation conciliation and arbitration which provide parties with alternatives to traditional litigation. These processes aim to promote speedy resolution enhance party autonomy reduce the burden on the overcrowded court system and ensure effective access to justice. ADR mechanisms are based on the principles of flexibility informality and confidentiality allowing parties to actively participate in finding mutually acceptable solutions. The adoption of Alternative Dispute Resolution mechanisms in India has brought about a significant shift in the legal landscape providing parties with efficient cost-effective and tailored approaches for resolving disputes. The ADR processes discussed in this research paper – negotiation mediation conciliation and arbitration - play a vital role in reducing the burden on the courts and ensuring quick and accessible justice. The legislative framework regulating ADR recent trends in court-annexed mediation and the emergence of ODR platforms further reinforce the importance of ADR in the Indian legal system. With continuous developments and reforms the Indian ADR mechanism has the potential to revolutionize the resolution of disputes making justice more accessible affordable and equitable for all.

#### IV. OVERVIEW OF ADR MECHANISM IN INDIA

Alternative Dispute Resolution (ADR) has gained significant importance in India as a parallel system to the traditional court litigation process. ADR mechanisms provide parties with a faster cost-effective and confidential approach to resolve their disputes. This article aims to provide an overview of the different forms of ADR in India including negotiation mediation conciliation and arbitration along with relevant sections governing them.

#### 1. Negotiation:

Negotiation is the most basic form of ADR where parties attempt to resolve their disputes through direct discussions and mutual agreements. It is an informal and flexible way of reaching a settlement without involving any third party. Section 23 of the Indian Contract Act 1872<sup>2</sup> recognizes the legality of such agreements between parties.

#### 2. Mediation:

Mediation is a voluntary and confidential process where a neutral third party known as a mediator assists the disputing parties in reaching a mutually acceptable resolution. The mediator facilitates communication clarifies issues and aids the parties in exploring potential solutions. The mediation process is guided by the principles of impartiality neutrality and confidentiality. Section 89 of the Code of Civil Procedure 1908<sup>3</sup> provides for the referral of cases to mediation and the mediation process is further governed by various court rules and guidelines.

#### 3. Conciliation:

Conciliation is a structured ADR process where a conciliator actively assists the parties in resolving their disputes. The conciliator acts as a facilitator and helps the parties communicate effectively identify their interests and generate options for settlement. The conciliator may also propose settlement terms if requested by the parties. The

<sup>&</sup>lt;sup>2</sup> Indian Contract Act, 1872, Section 23

<sup>&</sup>lt;sup>3</sup> Codeof Civil Procedure, 1908, Section 89

Arbitration and Conciliation Act 1996<sup>4</sup> governs the conciliation process in India.

#### 4. Arbitration:

Arbitration is a formal ADR mechanism in which the dispute is submitted to one or more impartial individuals known as arbitrators for a binding decision. The arbitrators are chosen by the parties and their decision is enforceable like a court judgment. The Arbitration and Conciliation Act 1996<sup>5</sup> governs the arbitration process in India.

#### 5. Expert Determination:

Expert determination involves appointing an independent expert to resolve a specific issue or dispute within their area of expertise. The expert's decision is binding and final. While not explicitly recognized under Indian legislation expert determination is often used in commercial contracts and construction disputes in India.

#### 6. Lok Adalat:

Lok Adalat means "People's Court", which is a system of ADR unique to India. It aims to provide speedy and amicable resolution of disputes through settlement negotiations. Lok Adalats are organized by statutory authorities and operate at different levels including the National Lok Adalat State Lok Adalats and Permanent Lok Adalats. Their decisions are deemed to be final and can be enforced as court decrees.

Alternative Dispute Resolution mechanisms provide a viable alternative to traditional court litigation in India. By utilizing negotiation mediation conciliation arbitration expert determination or Lok Adalats parties can effectively resolve their disputes while minimizing costs time and maintaining confidentiality. These ADR mechanisms along with their respective governing sections have contributed significantly to

<sup>&</sup>lt;sup>4</sup> The Arbitration and Conciliation Act, 1996

<sup>&</sup>lt;sup>5</sup> The Arbitration and Conciliation Act, 1996

improving access to justice and reducing the burden on India's court system.

#### V. EFFECTIVENESS OF ADR MECHANISM IN INDIA

In recent years Alternative Dispute Resolution (ADR) mechanisms have gained significant prominence in India as a viable alternative to litigation. The traditional court-centric approach to dispute resolution often suffers from lengthy delays high costs and limited enforceability of judgments. ADR mechanisms on the other hand offer parties more efficient cost-effective and customized solutions. The prominent effects are as follows:

#### (a) Speedy Resolution:

One of the significant advantages of ADR mechanisms is the speed at which disputes can be resolved. ADR processes are generally less complex and time-consuming compared to the traditional court system. Mediation and arbitration in particular allow parties to avoid lengthy litigation procedures resulting in faster resolutions.

#### (b) Cost-Effective:

ADR mechanisms are often more cost-effective than litigation. Litigation in India can be expensive due to legal fees court fees and other expenses. Conversely ADR mechanisms such as mediation and conciliation reduce costs by eliminating prolonged courtroom battles and procedural formalities. Parties can save considerable time and money by opting for ADR.

#### (c) Privacy and Confidentiality:

ADR mechanisms provide greater privacy and confidentiality than court proceedings. Litigation can expose sensitive business information or personal matters to the public. Confidentiality is a crucial aspect of mediation and conciliation allowing parties to openly share their concerns without fear of public disclosure. Arbitration proceedings too are governed by strict

confidentiality rules.

#### (d) Customized Approach:

ADR mechanisms offer parties the opportunity to tailor the resolution process to their specific needs and interests. Unlike court proceedings which adhere to rigid rules ADR allows more flexibility. Parties can choose the mediator arbitrator or conciliator based on their expertise or industry knowledge ensuring a more tailored and satisfactory resolution.

#### (e) Legislative Support:

The Indian legislature has enacted laws such as the Arbitration and Conciliation Act 1996 to provide a robust legal framework for ADR mechanisms. This legislation promotes the enforceability of arbitral awards and the recognition of mediation agreements.

#### (f) Court-Annexed ADR:

Indian courts have institutionalized ADR mechanisms by establishing specialized ADR centers across the country. These centers work in collaboration with the judiciary to provide ADR services to litigants. Court-annexed mediation has been particularly successful in reducing the burden on already overloaded courts.

#### (g) Awareness and Acceptance:

Despite the growing popularity of ADR mechanisms there is a need for increased awareness education and acceptance. Many individuals and businesses are still unfamiliar with the benefits and processes of ADR. Increased efforts in promoting ADR and educating the public and legal professionals are vital.

#### (h) Enforcement of Agreements:

Enforcement is a crucial aspect of any dispute resolution mechanism. While India has made significant progress in enforcing arbitral awards there is a need for further improvements in enforcing mediated settlement agreements. Enhancing

the enforceability of ADR outcomes will instill greater confidence in these mechanisms.

The alternative dispute resolution mechanisms in India have proven to be effective in reducing the burden on traditional courts offering speedy cost-effective and customized solutions. However further efforts are needed to increase awareness acceptance and enforceability of ADR outcomes. Emphasizing the benefits and providing necessary support can pave the way for a moreeffective and efficient dispute resolution system in India. Alternative Dispute Resolution (ADR) mechanisms such as arbitration mediation and conciliation have gained significant importance in India's legal landscape. These mechanisms aim to provide a speedy cost-effective and less adversarial way of resolving disputes outside traditional courtrooms. However it is imperative to critically evaluate the efficiency and enforceability of ADR mechanisms to assess their effectiveness in meeting the objectives of timely justice delivery and dispute resolution. The efficiency and enforceability of ADR mechanisms in India play a vital role in their effectiveness as alternative avenues for dispute resolution.

Proper implementation availability of skilled professionals, streamlined procedural rules and a supportive legal framework are essential for maximizing the benefits of ADR mechanisms. It is imperative that all stakeholders including the judiciary legal professionals and policymakers work together to continuously evaluate and improve the efficiency and enforceability of ADR mechanisms thereby enhances access to justice and timely dispute resolution in India. Alternative Dispute Resolution (ADR) Mechanisms such as mediation arbitration and conciliation are gaining popularity in India as a way to resolve disputes outside of traditional court litigation. These mechanisms offer several advantages over traditional litigation and can be more cost-effective time- efficient flexible and confidential. In this article we will explore the advantages of ADR mechanisms in India

#### VI. LIMITATIONS/CHALLENGES OF ADR MECHANISM IN INDIA

Alternative Dispute Resolution (ADR) mechanisms have become increasingly popular

in India as an alternative to traditional court litigation. ADR includes methods such as mediation arbitration and conciliation which aim to provide a quicker and more cost-effective resolution to disputes. While ADR has its advantages there are also several challenges that need to be addressed for its successful implementation in India. This article will discuss some of the key challenges of ADR mechanism in India.

#### (1) Lack of Awareness and Understanding:

One of the main challenges facing ADR in India is the lack of awareness and understanding among the general public. Many individuals are not aware of the benefits of ADR or how it works. This leads to a lack of trust in the system and a preference for traditional court litigation. Therefore it is essential to create awareness and educate people about ADR its advantages and how it can be a viable option for dispute resolution.

#### (2) Institutional Infrastructure:

Another challenge is the lack of institutional infrastructure for ADR in India. While there are statutory provisions for ADR mechanisms such as the Arbitration and Conciliation Act 1996 and the Mediation and Conciliation Act 1996 the implementation and enforcement of these laws are weak. There is a lack of specialized ADR centers trained mediators and arbitrators which hamper the effective functioning of ADR in the country. Therefore there is a need to strengthen the institutional infrastructure for ADR and ensure the availability of qualified professionals.

#### (3) Quality and Training of Mediators and Arbitrators:

The success of ADR largely depends on the quality and training of mediators and arbitrators. However there is a shortage of trained and qualified professionals in the field of ADR in India. Many mediators and arbitrators do not possess the requisite skills and knowledge to effectively resolve disputes. This leads to dissatisfaction among the parties involved and undermines the credibility of ADR. Therefore it is

crucial to invest in training programs and certifications for mediators and arbitrators to enhance the quality of ADR in India.

#### (4) Enforceability of ADR Awards:

One of the significant challenges of ADR in India is the enforceability of ADR awards. Unlike court judgments ADR awards are not automatically enforceable and parties often need to approach the court for enforcement. This defeats the purpose of swift and efficient dispute resolution. There is a need to strengthen the enforcement mechanisms for ADR awards and ensure that they are honored without delay.

#### (5) Cultural and Social Barriers:

India is a diverse country with multiple cultural social and language barriers. These barriers often create challenges in the implementation of ADR. Different cultural norms values and attitudes towards dispute resolution can affect the effectiveness of ADR. For example in some communities mediation may be seen as a sign of weakness or loss of face leading to resistance towards ADR. It is crucial to address these cultural and social barriers and tailor ADR processes to suit the needs and preferences of different communities.

#### (6) Lack of Government Support and Promotion:

Despite the potential benefits of ADR there is a lack of government support and promotion for ADR in India. The government needs to play a proactive role in promoting ADR as an effective and efficient alternative to traditional litigation. This includes creating awareness campaigns providing financial support for ADR initiatives and encouraging the use of ADR in government contracts and disputes. Without government support ADR may not reach its full potential inIndia.

While ADR has the potential to revolutionize the dispute resolution process in India there are several challenges that need to be addressed. These challenges include the lack of awareness and understanding among the public inadequate institutional

infrastructure the quality and training of mediators and arbitrators the enforceability of ADR awards cultural and social barriers and the lack of government support and promotion. By addressing these challenges ADR can become a more viable and accessible option for resolving disputes in India.

### VII. RECOMMENDATIONS FOR ENHANCING THE EFFICIENCY OF ADR MECHANISMS ININDIA

The utilization of Alternative Dispute Resolution (ADR) mechanisms has gained significant popularity in India as a means of resolving disputes swiftly and cost-effectively. ADR methods such as mediation arbitration and conciliation provide a flexible and efficient approach to conflict resolution in comparison to traditional court litigation. However to further enhance the functioning of ADR in India certain recommendations and improvements can be made.

#### 1. Awareness and outreach programs:

To encourage the utilization of ADR it is crucial to conduct awareness and outreach programs at both national and regional levels. These programs should target different segments of society including legal professionals, litigants and businesses. The objective should be to educate them about the advantages and procedural aspects of ADR fostering a culture of ADR adoption.

#### 2. Strengthening the legal framework:

India has already enacted legislation to support ADR mechanisms such as the Arbitration and Conciliation Act 1996. However continuous efforts should be made to strengthen the legal framework surrounding ADR. This can include periodic reviews and amendments to align the legislation with international best practices promoting enforceability of arbitration awards and reducing the scope forjudicial interference.

#### 3. Training and accreditation of ADR professionals:

To ensure the quality and credibility of ADR processes it is necessary to invest in the training and accreditation of ADR professionals. This can be achieved through specialized training programs and certification courses in mediation arbitration and conciliation. Establishing a regulatory body to oversee the accreditation and ethical conduct of ADR professionals would further enhance the credibility and trust in the ADR process.

#### 4. Court-referred mediation:

To alleviate the burden on the judiciary and expedite the resolution of cases courtreferred mediationshould be encouraged. This involves referring suitable cases to mediation before they are taken up for adjudication. Proper training of judges and court personnel in ADR techniques would enable them to identify cases fit for mediation and effectively manage the mediation process.

#### 5. Online ADR platforms:

The integration of technology in ADR mechanisms can significantly enhance their accessibility and efficiency. Developing online platforms for ADR where parties can initiate track and participate in proceedings remotely would save time and costs associated with physical hearings. These platforms should ensure data security and confidentiality as well as provide robust features for document sharing video conferencing and virtual hearings.

#### 6. Institutional support for ADR:

Promoting and strengthening institutional support for ADR is essential to streamline its functioning. Encouraging the establishment of dedicated ADR centers and institutions across the country can provide a centralized mechanism for the administration of ADR processes. These institutions can provide training maintain panels of ADR professionals and offer administrative support for ADR proceedings.

#### 7. Incorporation of ADR in educational curriculum:

To foster a culture of ADR from the ground up it is important to incorporate ADR

as a subject in legal education. Law schools and universities should offer specialized courses on mediation arbitration and conciliation to equip future legal professionals with the necessary knowledge and skills in ADR. This would create a pool of professionals who are well-versed in ADR practices and can contribute effectively to the resolution of disputes.

The adoption of ADR mechanisms in India has undoubtedly proven to be a valuable alternative to traditional court litigation. However to further enhance the functioning of ADR it is crucial to implement the aforementioned recommendations. By raising awareness strengthening the legal framework investing in training and accreditation encouraging court-referred mediation utilizing online platforms supporting ADR institutions and incorporating ADR in the educational curriculum India can establish a robust and efficient ADR system that ensures swift and cost-effective justice delivery.

#### VIII. LEGISLATIONS AND LANDMARK JUDGEMENTS

Alternative Dispute Resolution (ADR) has emerged as a crucial mechanism for resolving disputes outside of traditional court proceedings. In India ADR mechanisms such as negotiation mediation and arbitration are gaining popularity due to their efficiency cost-effectiveness and ability to preserve relationships between parties.

One of the primary legislations governing ADR in India is the Arbitration and Conciliation Act 1996. Section 89 of the Civil Procedure Code 19086 provides for the option of settlement through ADR methods. According to this section a court may refer a dispute to arbitration mediation conciliation or Lok Adalats if it deems it appropriate for the resolution of the dispute. This provision encourages parties to explore ADR mechanisms before approaching the courts.

• **Case law:** Salem Advocates Bar Association Tamil Nadu v. Union of India (2005)<sup>7</sup>:

<sup>&</sup>lt;sup>6</sup> Codeof Civil Procedure, 1908, Section 89

<sup>&</sup>lt;sup>7</sup> Salem Advocates Bar Association Tamil Nadu v. Union of India (2005) 6 SCC 344

The Supreme Court of India held that Section 89 of the Civil Procedure Code<sup>8</sup> is mandatory and that the court must make an effort to settle disputes through ADR mechanisms before proceeding with the traditional court process. This decision reinforced the importance of ADR and promoted its use in resolving disputes.

Mediation one of the most widely used ADR methods is governed by the Mediation and Conciliation Rules 2003. Section 89(2) (d) of the Code of Civil Procedure<sup>9</sup> allows parties to opt for mediation as a means of dispute resolution. Mediation involves a neutral third party the mediator who assists the parties in reaching a mutually acceptable solution. The mediator does not make decisions but facilitates communication and helps the parties explore various options.

• **Case law:** Afcons Infrastructure Limited v. Cherian Varkey Construction Company *Private Limited* (2010)<sup>10</sup>:

The Supreme Court emphasized the importance of mediation as a preferred form of ADR. The court held that mediation is a flexible non-binding process that allows parties to have control over the outcome and is less adversarial compared to litigation. The judgment encouraged parties to consider mediation before approaching the courts and emphasized the need for courts to actively promote and facilitate mediation.

Arbitration is another commonly used ADR method regulated by the Arbitration and Conciliation Act 1996. Section 7 of the Act<sup>11</sup> provides for an arbitration agreement which is a written agreement between the parties to submit their disputes to arbitration. Section 11 of the Arbitration and Conciliation Act, 1996<sup>12</sup>, deals with the appointment of arbitrators specifying the procedure for selecting the arbitrator(s) in case when the parties fail to reach an agreement.

<sup>8</sup> Codeof Civil Procedure, 1908, Section 89

<sup>&</sup>lt;sup>9</sup> Codeof Civil Procedure, 1908, Section 89 (2) (d)

 $<sup>^{\</sup>rm 10}$  Afcons Infrastructure Limited v. Cherian Varkey Construction Company Private Limited (2010) 8 SCC 24

<sup>&</sup>lt;sup>11</sup> Arbitration and Conciliation Act, 1996, Section 7

<sup>&</sup>lt;sup>12</sup> Arbitration and Conciliation Act, 1996, Section 11

• Case law: Bharat Aluminium Company v. Kaiser Aluminium Technical Services (2012)<sup>13</sup>:

The Supreme Court held that the power of the court to appoint an arbitrator under Section 11 of the Act<sup>14</sup> is limited to cases where the arbitration agreement is prima facie valid and operative. This judgment clarified the role of the court in the appointment of arbitrators and set a precedent for future cases involving disputes over the appointment of arbitrators.

Lok Adalats another form of ADR is established under the Legal Services Authorities Act 1987. Section 19 of the Act<sup>15</sup> empowers the State Legal Services Authority District Legal Services Authority or the Taluk Legal Services Authority to organize Lok Adalats. Lok Adalats are informal tribunals where parties can reach a compromise and settle their disputes with the help of a trained mediator or conciliator.

• **Case law:** State of Punjab v. Jalour Singh (2008)<sup>16</sup>:

The Supreme Court held that the decision of a Lok Adalat is final and binding on the parties involved. The court stated that Lok Adalats play a crucial role in reducing the burden on courts and providing speedy and cost-effective justice. This decision highlighted the significance of Lok Adalats in the ADR system and their ability to promote access to justice.

ADR mechanisms in India including mediation arbitration and Lok Adalats have been recognized as effective means of resolving disputes. The relevant sections and case laws discussed demonstrate the legal framework and judicial support for ADR in India. As the demand for quick and efficient dispute resolution increases ADR mechanisms are likely to play a more prominent role in the Indian legal system.

#### IX. CONCLUSION

<sup>&</sup>lt;sup>13</sup> Bharat Aluminium Company v. Kaiser Aluminium Technical Services (2012) 9 SCC 552

<sup>&</sup>lt;sup>14</sup> Arbitration and Conciliation Act, 1996, Section 11

<sup>&</sup>lt;sup>15</sup> Legal Services Authorities Act, 1987 Section 19

<sup>&</sup>lt;sup>16</sup> State of Punjab v. Jalour Singh (2008) 2 SCC 660

Alternative Dispute Resolution (ADR) mechanisms have become an increasingly popular method of resolving disputes in India. These mechanisms offer an alternative to traditional court litigation and provide a more efficient and cost-effective way of resolving disputes. The ADR mechanisms in India include arbitration mediation and conciliation. Arbitration which is widely used in commercial disputes is a form of dispute resolution where the parties appoint a neutral third party known as an arbitrator to make a binding decision on the dispute. The decision made by the arbitrator is enforceable and final. This mechanism offers a number of advantages over litigation such as confidentiality efficiency and flexibility.

Mediation on the other hand is a process where a neutral third party known as a mediator helps facilitate negotiations between the parties in order to reach a mutually agreeable solution. The mediator does not have the power to make a binding decision but rather assists the parties in reaching a voluntary agreement. Mediation is particularly useful in resolving disputes where there is a need for ongoing relationships such as family disputes or workplace conflicts. Conciliation is similar to mediation but with a few key differences. In conciliation the role of the conciliator is more proactive as they may propose solutions and make recommendations to the parties. Like mediation conciliation also aims to facilitate negotiation and reach a voluntary agreement betweenthe parties.

The ADR mechanisms have gained popularity in India due to several reasons. Firstly the courts in India are burdened with a heavy backlog of cases which often leads to long delays in the resolution of disputes. ADR mechanisms offer a quicker resolution which is especially beneficial for commercial disputes where time is of the essence. Additionally, the confidentiality offered by ADR mechanisms is particularly attractive in commercial disputes where parties may not want the details of their disputes to be made public. Moreover, ADR mechanisms are seen as cost-effective alternatives to court litigation. The high costs associated with court proceedings such as lawyer fees and

court fees can be avoided through ADR mechanisms. This makes these mechanisms accessible to a wider range of individuals and businesses including small and medium-sized enterprises.

The success of ADR mechanisms in India can also be attributed to the legal framework in place to support them. The Arbitration and Conciliation Act 1996 provides a comprehensive framework for the conduct of arbitration and conciliation proceedings. This Act ensures that the parties have a fair and impartial process and allows for the enforcement of arbitral awards. Similarly the Code of Civil Procedure 1908 provides for the referral of disputes to mediation. The alternative dispute resolution mechanisms in India including arbitration mediation and conciliation have proven to be effective tools for resolving disputes. They offer a number of advantages over court litigation such as speed cost-effectiveness and confidentiality. These mechanisms have gained popularity in India due to the heavy backlog of cases in the courts the high costs associated with litigation and the need for efficient and effective dispute resolution methods. The legal framework in place to support ADR mechanisms has also contributed to their success. Overall ADR mechanisms play acrucial role in providing a timely and cost-effective resolution to disputes and are a valuable addition to the Indian legal system.